
Sources

Stanley Schultz, Medical School

Abby Mitchell, Medical School

Faculty Practice Plan

The Faculty Practice Plan is a multidisciplinary group practice of the Medical School faculty, providing primary, secondary and tertiary services. The clinical faculty of more than 600 physicians, representing 17 clinical departments of the Medical School, provides full inpatient and outpatient services, not only through the group practice, but also through affiliations with several Texas Medical Center hospitals and institutions.

UT Physicians

UT Physicians is a non-profit, physician corporation affiliated with the practice plan of the Medical School. The company's primary purpose is to facilitate and expand the Medical School faculty's ability to provide health care services to the community. UT Physicians's ventures include the creation of outpatient centers throughout Houston where UT adult and pediatric specialists provide accessible, state-of-the-art health care. In July 2000, UT Physicians assumed the management of the previously jointly-managed UT-Hermann ambulatory care clinics, most of which are located in the Hermann Professional Building. This building was recently acquired by the university and renamed The University of Texas Health Science Center Professional Building. Now called UT Physicians, these clinical sites are being managed with emphasis on customer satisfaction and physician productivity while still incorporating medical student and resident education.

In order to provide ease of access to the clinical faculty, UT Physicians created the UT Physician Referral Service. The toll free number 1 888 4UT DOCS (1 888 488 3627) is answered by trained clinical staff who assist with scheduling appointments, consultations and second opinions. UTP maintains a comprehensive physician database designed to handle highly specialized requests from managed care organizations, referring physicians and patients. UT Physicians provides additional flexibility for the clinical faculty by negotiating managed care contracts and providing comprehensive credentialing of physicians, in keeping with NCQA guidelines. The organization conforms with all requirements of the Texas Board of Medical Examiners. The Web address is www.utdocs.org.

Affiliated Medical Services

Affiliated Medical Services (AMS) is a Texas-certified non-profit health corporation formed by the health science center and Baylor College of Medicine. It is the entity that contracts with the Harris County Hospital District to provide physician services from both schools.

4 Medical Services Research and Development Plan

Source

Angela Hintzel, Finance & Administration

Schedule D-6: MSRDP Summary of Operations	
Year Ending August 31, 2005	
Operating Revenues	
Gross Patient Charges	\$472,729,806
Less	
Un-sponsored Charity Care	172,229,739
Contractual Adjustments	157,007,190
Other Unreimbursed Medical Costs	15,129,624
Bad Debt Expense	21,272,841
Net Patient Revenues	107,090,412
Contractual Revenues	67,008,042
Other Operating Revenues	24,330,351
Total Operating Revenues	198,428,805
Operating Expenses	
Faculty Salaries	82,421,012
Staff Salaries	30,814,718
Fringe Benefits	24,220,746
Maintenance and Operations	46,460,835
Professional Liability Insurance	2,352,097
Travel	1,100,594
Official Functions	726,467
Other Operating Expenses	9,611,167
Total Operating Expenses	197,707,636
Operating Income (Loss)	721,169
Nonoperating Revenues (Expenses)	
Investment Income	449,956
Net Increase (Decrease) of Fair Value of Investments	30,567
Other Nonoperating Revenues	
Other Nonoperating Expenses	(111,670)
Extraordinary Revenues (Expenses)	578,979
Net Nonoperating Revenues (Expenses)	947,832
Income (Loss) Before Other Revenues, Expenses, Gains or Losses	1,669,001
Transfers Out - Miscellaneous	(413,400)
Transfers Out - Capital Outlay	(951,726)
Change in MSRDP Net Assets	303,875
Net Assets – September 1, 2004 – As Previously Reported	33,190,950
Restatements	4,844,453
Net Assets – September 1, 2004 – as Restated	38,035,403
Ending Net Assets – August 31, 2005	\$38,339,278

Clinical Affiliates Inpatient Activity 2005

Sources

Andrew Casas, Medical School
 Mary Frances Fabrizio, LBJ Hospital
 Abby Mitchell, Medical School

Activity	Site		
	Total	Memorial Hermann	LBJ General
Patient Days	275,160	209,063	66,097
Average Daily Census	754.04	573.00	181.04

Harris County Psychiatric Center Clinical Activity 1996-2005

Source

Gerri Konigsberg
 UT Harris County Psychiatric Center

Activity	Visits per fiscal year									
	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005
Average Daily Census	193.0	182.0	138.7	145.8	149.3	166.1	189.2	189.8	183.7	171.5
Number of Admissions	5,162	5,429	5,390	5,263	5,186	5,700	6,135	6,074	6,153	5,654
Patient Days	70,652	66,424	50,631	53,206	54,647	60,614	69,044	69,259	67,248	62,589
Discharge Days	71,340	67,112	50,976	52,784	54,718	60,043	69,009	69,021	67,231	62,863
Average Length of Stay (days)	13.9	12.3	9.4	10.1	10.6	10.6	11.3	11.3	10.9	11.1
Occupancy	79.4%	83.8%	72.5%	75.8%	81.6%	87.2%	86.2%	87.4%	88.3%	85.8%

Un-sponsored Charity Care 2005

Sources

Angela Hintzel, Finance & Administration
 Peter Triolo, Dental Branch
 Rick Sears, UT Harris County Psychiatric Center

a Facility charges only

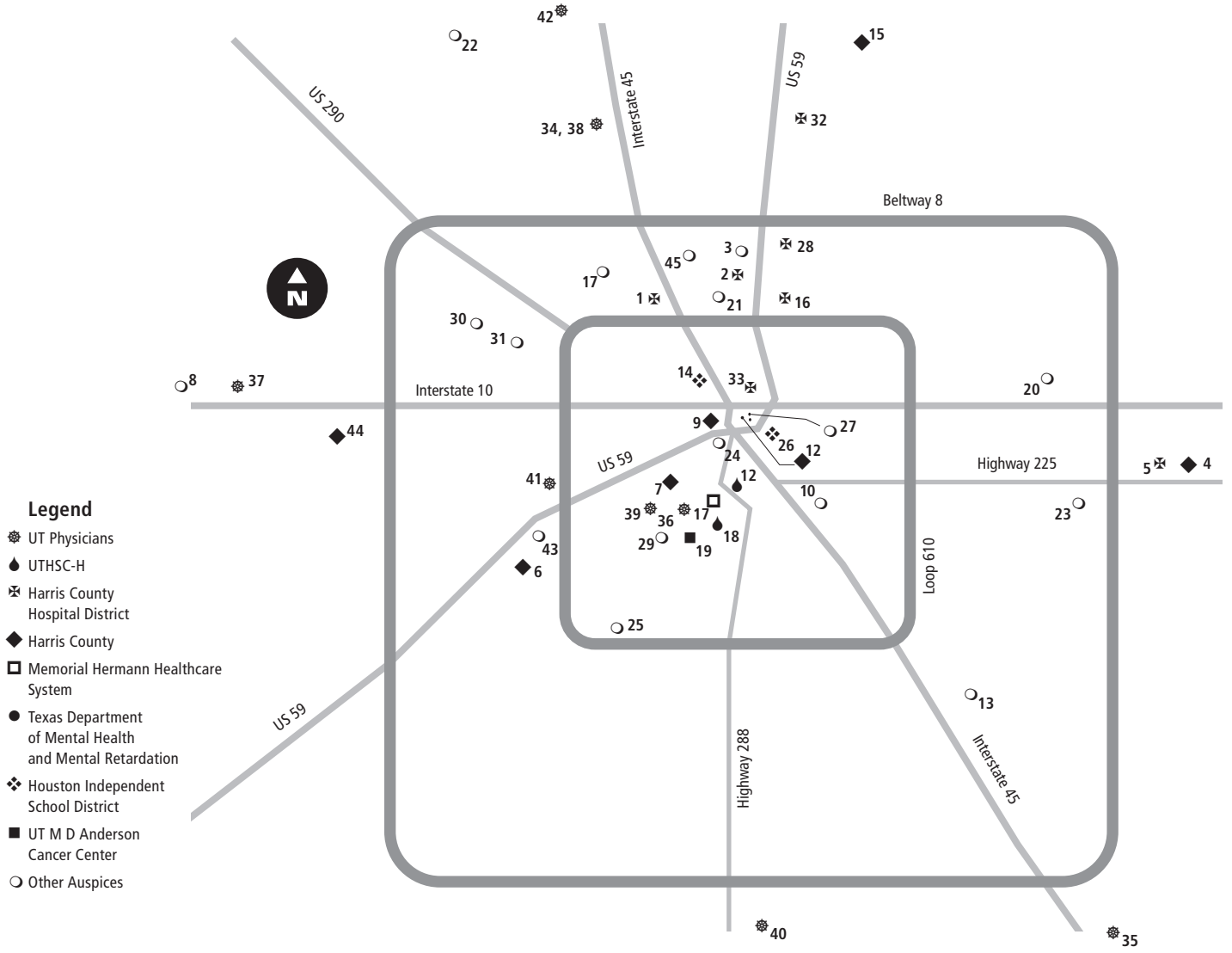
Unit	Fiscal Year 2005
Dental Branch^a	
Main Clinics	\$217,246
Houston Medical Center	684,010
Mobile Dental Van	365,506
Smith Tower – Methodist	151,017
University Dental Center – Memorial Hermann	218,211
UT Harris County Psychiatric Center^a	
MSRDP	172,229,739
Grand Total	\$199,366,505

The Legislative Budget Board defines “un-sponsored charity care” as unreimbursed costs for services to the financially or medically indigent. This definition does not include the costs of contractual adjustments for Medicare or commercial insurance contracts or bad debts for uncollected billed charges to patients who do not qualify for un-sponsored charity care.

4 Medical School Outpatient Clinical Sites

Sources

Abby Mitchell, Medical School
 Diana Browning, Medical School
 Departmental DMOs

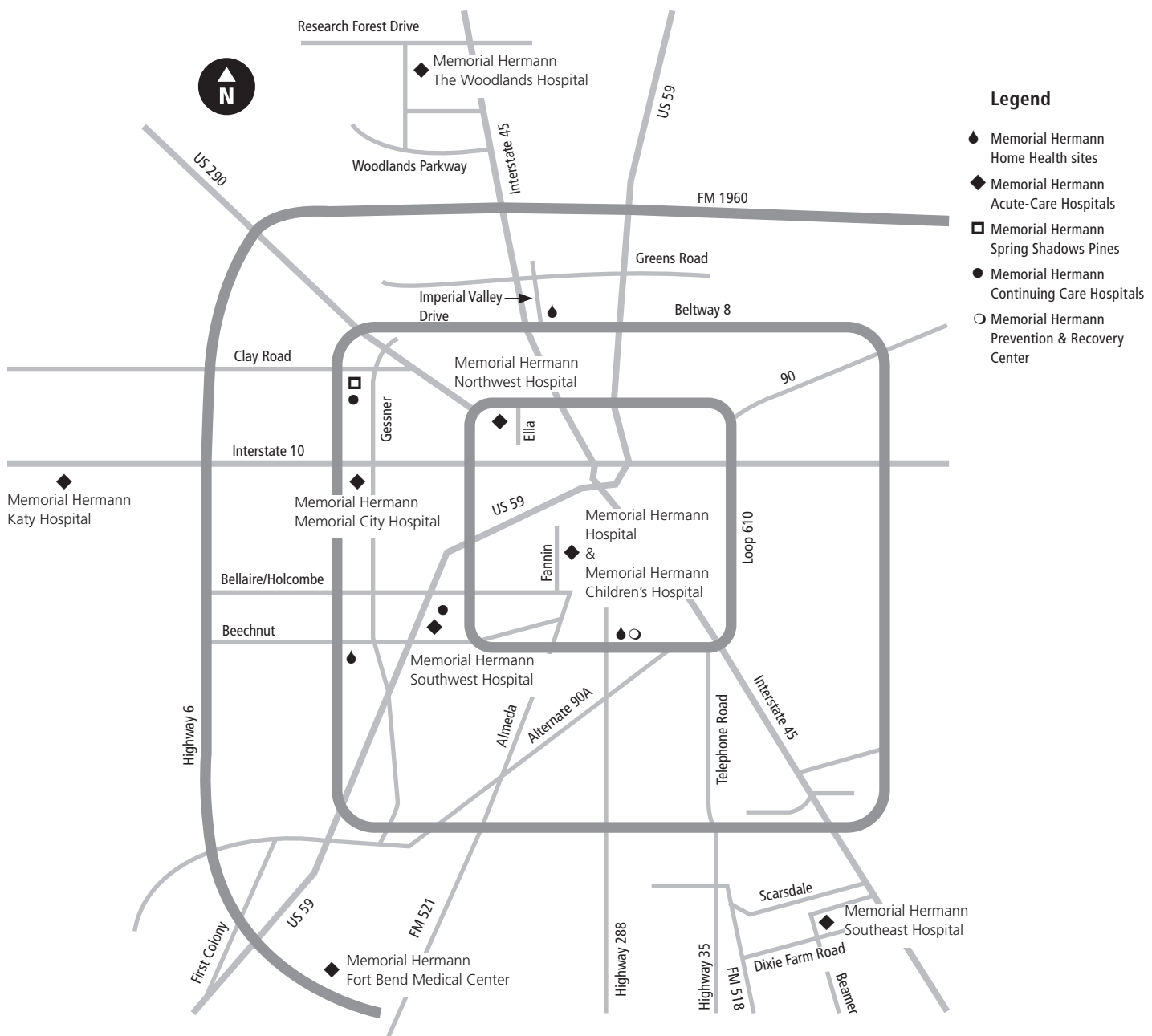


- | | | | |
|--|--|--|--|
| <p>1 Acres Home Community Health Center
818 Ringold ✕</p> <p>2 Aldine Community Health Center
4800 Aldine Mail Route ✕</p> <p>3 Aldine Youth Community Center WIC Clinic
4700 Aldine Mail Route ○</p> <p>4 Baytown Community Health Center
1602 Garth Road ◆</p> <p>5 Baytown Health Center
1000 Lee Drive ✕</p> <p>6 Burnett-Bayland Home Clinic
Harris County Juvenile Detention Center
6500 Chimney Rock ◆</p> <p>7 Children's Protective Services
2525 Murworth ◆</p> <p>8 Delta 3 Boot Camp – Katy
9120 Kathy Hockley Road ○</p> <p>9 Downtown Command Station Clinic
Harris County Juvenile Detention Center
3540 West Dallas ◆</p> <p>10 Eastwood Health Clinic
412 Telephone Road ○</p> <p>11 Harris County Correctional Facility Annex
1301 Franklin ◆</p> | <p>12 Harris County Psychiatric Center
2800 S. MacGregor Way ◆</p> <p>13 Hobby Area WIC Clinic
3827 Broadway ○</p> <p>14 Hogg Middle School Clinic
1100 Merrell Drive ✕</p> <p>15 Humble Health Center
1730 Humble Place ◆</p> <p>16 Lyndon B. Johnson General Hospital
5656 Kelley ✕</p> <p>17 Memorial Hermann Hospital
6411 Fannin Street □</p> <p>18 Mental Sciences Institute
1300 Moursund ◆</p> <p>19 M D Anderson Cancer Center
1515 Holcombe Boulevard ■</p> <p>20 North Channel Assistance Ministries
WIC Clinic
13837 Bonham ○</p> <p>21 Northside Clinic, City of Houston
8523 Arkansas ○</p> <p>22 Northwest Assistance Ministry
15555 Kuykendahl ○</p> <p>23 Pasadena Health Center
1524 Pasadena Blvd, Suite 1001 ○</p> | <p>24 Planned Parenthood
3601 Fannin Street ○</p> <p>25 Power Center WIC Clinic
1240 1/2 South Post Oak ○</p> <p>26 Rusk Clinic
2805 Garrow ✕</p> <p>27 San Jose Clinic
301 Hamilton ○</p> <p>28 Settegast Community Health Center
9105 North Wayside ✕</p> <p>29 Shriners Hospital for Crippled Children
6977 Main ○</p> <p>30 Spring Branch WIC Clinic
8575 Pittner ○</p> <p>31 Spring Branch Community Health Center
9325 Kempwood ○</p> <p>32 Squatty Lyons Community Health Center
1712 First Street ✕</p> <p>33 Thomas Street Clinic
2015 Thomas Street ✕</p> <p>34 UT Physicians – Northwest Pedi
Specialty Clinic
17030 Nanes Drive, Suite 208 ✕</p> <p>35 UT Physicians – Friendswood
121 West Parkwood ✕</p> | <p>36 UT Physicians – UT Professional
6410 Fannin Street ✕</p> <p>37 UT Physicians – Katy
5618 Medical Center Drive, Suite 112 ✕</p> <p>38 UT Physicians – Northwest
17030 Nanes ✕</p> <p>39 UT Physicians – Dermatology
6655 Travis, Suite 600 ✕</p> <p>40 UT Physicians – Pearland
8619 Broadway ✕</p> <p>41 UT Physicians – West Loop
1776 Yorktown, Suite 150 ✕</p> <p>42 UT Physicians – The Woodlands
1011 Medical Plaza Drive ✕</p> <p>43 University WIC Clinic
6565 DeMoss ○</p> <p>44 Westside Command Station Clinic
Harris County Juvenile Detention Center
3203 South Dairy Ashford ◆</p> <p>45 Youth Village
210 J.W. Mills Drive ○</p> |
|--|--|--|--|

Source
 Abby Mitchell
 Medical School

Since opening its first hospital in downtown Houston in 1907, Memorial Hermann has been changing the face of health-care across the greater Houston area. Texas' largest not-for-profit healthcare system has grown into a comprehensive healthcare system of nine acute care and three long-term acute care hospitals, a physician network for primary and specialty care, a retirement community, assisted living and two nursing homes, wellness programs, rehabilitation and home health programs, several freestanding outpatient imaging centers and Houston's only accredited air ambulance service.

Memorial Hermann Hospital, the flagship location in the world-renowned Texas Medical Center, recently renewed its long-standing affiliation with the health science center. Consistently ranked among the top hospitals in the United States in *U.S. News & World Report's Best Hospitals*, it has one of only two Level 1 Trauma Centers in Houston and is the only facility with a dedicated pediatric trauma service. Memorial Hermann's Children's Hospital is a 160-bed facility that focuses exclusively on the medical needs of children. Seven community-based hospitals throughout the greater Houston area offer innovative and comprehensive medical services. These include heart and vascular, neuroscience, orthopedics, organ transplantation, burn treatment, cancer, and emergency and critical care. Generations of Houstonians have come to know and rely on Memorial Hermann for quality, patient-centered care, attention to continuous innovation and long-standing commitment to meeting their healthcare needs.



4 Medical School Outpatient Clinical Activity 2005

Sources

Abby Mitchell, Medical School
Eileen Scallan, Medical School
Andrew Casas, Medical School

This table shows outpatient care provided at the sites shown. Absence of data for a given department and clinic indicates no patient activity. Because of the absence of a consistent method of quantifying patient activity, this table is not comprehensive; rather, it is a compilation of the best available information.

Department or Service	Affiliated Hospital Clinics				Community Health Centers/HCHD				
	UT Physicians	LBJ	MSI	UT MDACC	Acres Homes	Aldine	Baytown	Settegast	Lyons
Breast Clinic		1,925							
Clinical Research Center	2,824								
Correctional Medicine									
Dermatology	12,208	2,603		7					
Emergency Medicine	54,743	69,641							
Family & Community Medicine	12,804				44,770	45,756	36,248	50,719	11,060
Internal Medicine	34,832	26,837		4,257					
Neurology	8,146	1,434							
Neurosurgery	3,464								
Obstetrics & Gynecology	28,047	20,502							
Ophthalmology	35,800	7,115							
Orthopaedic Surgery	9,657	8,659							
Otolaryngology	6,952	2,950							
Oral Surgery		2,181							
Pediatrics	28,190	11,194							
Physical Medicine	16,727								
Plastic Surgery	3,812	1,948							
Psychiatry		5,694	8,375						
Surgery	6,906								
Thoracic & Cardiovascular	1,808								
Urology	6,256	3,652							
Grand Total	273,176	166,335	8,375	4,264	44,770	45,756	36,248	50,719	11,060

Department or Service	Community Health Centers/HCHD				Total
	Thomas Street	WIC Clinic	Juvenile Det Ctr	Other Sites	
Breast Clinic					1,925
Clinical Research Center				656	3,480
Correctional Medicine				51,424	51,424
Dermatology				1,515	16,333
Emergency Medicine					124,384
Family & Community Medicine	25,824			2,875	230,056
Internal Medicine				2,054	67,980
Neurology					9,580
Neurosurgery					3,464
Obstetrics & Gynecology				2,527	51,076
Ophthalmology					42,915
Orthopaedic Surgery				12,667	30,983
Otolaryngology				347	10,249
Oral Surgery					2,181
Pediatrics		125,688	4,814	36,773	206,659
Physical Medicine				2,853	19,562
Plastic Surgery				286	6,046
Psychiatry					8,375
Surgery				3,915	16,515
Thoracic & Cardiovascular					1,808
Urology					9,908
Grand Total	25,824	125,688	4,814	117,874	914,903

4 Dental Branch Clinical Activity: Visits 1996-2005

Source
Peter Triolo
Dental Branch

This table represents the number of patient visits recorded at Dental Branch clinics during the period specified. It is not a patient head count; i.e., one patient may make many visits, each of which is counted in the totals below.

Sites	Visits per fiscal year									
	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005
Main Campus	83,643	68,587	72,689	58,670	58,173	57,957	56,153	54,346	55,139	58,567
Outreach										
Bering Dental Center	1,792	1,239	1,374	1,737	1,269	1,411	1,098	1,788	543	859
Brownsville	1,595	975	1,272	754	1,162	839				
Eastwood Clinic							720	981		
Goodwill	1,204									
Harris County Health Department	202	165			738	682	490	490	724	577
Houston Medical Center	7,203	4,064	6,437	4,121	3,031	4,058	4,377	4,703	8,058	4,907
Laredo	3,683	4,084	3,232	771	3,141	2,332				
Mobile Dental Van					1,077	657			2,118	2,540
Northwest Assistance Ministries							118			
Richmond State School	114	27	46	17	28	35	23	32	27	5
Rusk Elementary		1,047	1,143	470	366	421	1,204	682		
San Jose Clinic					218	203	125	93	125	112
Smith Tower							3,354	3,032	2,076	2,555
Texas Department of Corrections										
University Dental Center		1,687	4,700	5,154	4,571	4,897	4,709	4,564	3,992	6,419
Veteran's Administration					196	184	106	126	132	142
Outreach Total	14,001	12,049	16,830	13,024	15,797	15,719	16,324	16,491	17,795	18,116
Hospitals										
Ben Taub	13,974	10,125	10,328	10,976	10,476	10,621	10,503	10,713	11,132	10,824
Lyndon B. Johnson	4,229	4,431	4,963	4,561	4,546	4,666	1,334	4,759	4,517	1,587
UT M D Anderson	304	221					401		416	
Memorial Hermann	4,940	5,709	4,282	511	543	492	2,592	956	880	1,233
Methodist	1,191	1,240	1,488	1,142	1,265	1,198	76	102	39	33
St Luke's							1	2		
Texas Children's							11	10	12	5
Texas Institute of Rehabilitation and Research							29	26	10	14
Veteran's Administration	4,109	320		3,111	3,422	2,666	3,775	3,699	3,635	6,487
Hospital Total	28,747	22,046	21,061	20,301	20,252	19,643	18,722	20,267	20,638	20,183
Grand Total	122,183	103,921	111,954	91,995	94,222	93,319	91,199	91,104	93,572	96,866

Dental Branch Clinical Activity: Treatments 1996-2005

Source
Peter Triolo
Dental Branch

This table represents the number of patient treatments recorded at Dental Branch clinics during the period specified. It is not a count of the number of patients treated; i.e., one patient may receive many treatments, each of which is counted in the total below.

Sites	Treatments per fiscal year									
	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005
Main Campus	98,035	85,364	161,710	134,339	125,226	100,845	127,207	128,686	134,675	142,171
Outreach										
Bering Dental Center	4,183	1,980	2,140	2,483	3,013	3,133	1,467	1,491	909	343
Brownsville	5,239	4,542	5,354	1,162	611	1,004				
Eastwood Clinic							1,307	1,690		
Goodwill	1,442									
Harris County Health Department	902	673			1,476	1,206	866	1,390	2,131	1,836
Houston Medical Center	15,945	12,506	34,132	20,059	23,402	27,119	31,257	39,262	46,889	42,088
Laredo	5,320	11,390	11,479	2,552	10,134	9,747				
Mobile Dental Van					1,660	1,499			4,943	6,497
Northwest Assistance Ministries							321			
Richmond State School	286	276	265	354	145	176	140	175	309	20
Rusk Elementary		1,831	1,887	775	583	812	2,549	1,324		
San Jose Clinic					872	783	482	216	238	238
Smith Tower							4,965	5,479	4,432	4,061
Texas Department of Corrections										
University Dental Center		1,198	8,130	8,286	7,043	7,581	11,579	11,053	9,238	12,230
Veteran's Administration					784	715	412	254	386	379
Outreach Total	33,317	34,396	63,387	35,671	49,723	53,775	55,345	62,334	69,475	67,692
Hospitals										
Ben Taub	7,974	12,691	12,945	12,271	12,516	12,669	12,528	12,779	13,975	12,932
Lyndon B. Johnson	8,981	9,294	10,409	8,623	8,795	8,864	2,535	9,041	8,963	1,147
UT M D Anderson	495	402					916		813	
Memorial Hermann	18,231	7,434	5,576	665	698	630	3,370	4,780	2,822	4,500
Methodist	14,890	13,866	16,639	11,607	11,723	11,919	760	510	39	33
St. Luke's							12	10		
Texas Children's							77	50	62	5
TIRR							35	34	12	14
Veteran's Administration	8,426	1,155		4,726	4,939	4,422	6,260	6,135	5,987	10,338
Hospital Total	58,997	44,842	45,569	37,892	38,671	38,504	26,493	33,339	32,673	28,969
Grand Total	196,349	164,602	270,666	207,902	213,620	193,124	209,045	224,359	236,823	238,832

4 UT Health Services – Houston 1996-2005

Source

Thomas Mackey, UT Health Services

a Effective September 1, 1999, student health care services were transferred to the Medical School clinic.

b Number of office visits where a charge document is created.

c TB screenings account for total TB skin tests given and read outside of the UT Health Services clinic.

d Number of patients seen for other reasons (i.e., records, lab results, flu shots).

e This data is only available for FYs 1998-2000.

Activity	Activity per fiscal year									
	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005
Student Visits^a										
School of Health Information Sciences	146	13	7	5						
Dental Branch	619	551	620	673						
Graduate School of Biomedical Sciences	595	533	507	716						
Medical School	381	268	17	4						
School of Nursing	618	601	517	526						
School of Public Health	498	665	643	575						
Total Student Visits	2,857	2,637	2,311	2,499						
Employee Visits	1,250	1,054	1,093	1,011	3,273	5,073	4,405	4,119	5,327	3,742
Private Patient Visits	4,001	4,626	4,722	5,720	3,893	5,842	5,823	6,154	6,940	5,490
Total Visits^b	8,108	8,317	8,126	9,230	7,166	10,915	10,228	10,273	12,267	9,232
TB Screenings^{c, e}			1,951	1,914	1,534					
Other Encounters^{d, e}			4,324	2,038	3,756					
Total Visits/Encounters	10,965	10,954	14,401	13,182	12,456	10,915	10,228	10,273	12,267	9,232

The School of Nursing initiated The University of Texas Health Services – Houston (UTHS-H) in January of 1991. The purpose of UTHS-H is to provide educational and research opportunities for faculty and students while providing cost-effective, quality ambulatory health care services.

UTHS-H provides services at its clinic location at 7000 Fannin and also outreach activities in the community through services to community clinics. Services provided include primary care across the life span, health education and radiological and laboratory services. On September 1, 1992, UTHS-H became the provider of employee health care for UTHSC-H. This includes health promotion, disease prevention and occupation-related health activities. Both graduate and undergraduate students from the schools of nursing and public health use the clinic as a clinical practice site.