

## Sources

Michael W. Bungo and Abby Mitchell, Medical School

Catherine Flaitz, Dental Branch

Patricia Starck, School of Nursing

## Faculty Practice Plan

The Faculty Practice Plan is a multidisciplinary group practice of the Medical School faculty, providing primary, secondary and tertiary services. The clinical faculty of more than 600 physicians, representing 17 clinical departments of the Medical School, provides full inpatient and outpatient services, not only through the group practice, but also through affiliations with several Texas Medical Center hospitals and institutions.

## UT Physicians

UT Physicians (UTP) is a non-profit, physician corporation affiliated with the practice plan of the Medical School. The company's primary purpose is to facilitate and expand the Medical School faculty's ability to provide health care services to the community. UT Physicians' ventures include the creation of outpatient centers throughout Houston where UT adult and pediatric specialists provide accessible, state-of-the-art health care. The majority of the outpatient clinical work of the faculty takes place in The University of Texas Health Science Center Professional Building, located across the street from the Medical School. These clinical sites are managed with emphasis on customer satisfaction and physician productivity while still incorporating medical student and resident education.

In order to provide ease of access to the clinical faculty, UT Physicians created the UT Physician Referral Service. The toll free number 1 888 4UT DOCS (1 888 488 3627) is answered by trained clinical staff who assist with scheduling appointments, consultations and second opinions. UTP maintains a comprehensive physician database designed to handle highly specialized requests from managed care organizations, referring physicians and patients. UT Physicians provides additional flexibility for the clinical faculty by negotiating managed care contracts and providing comprehensive credentialing of physicians, in keeping with NCQA guidelines. The organization conforms with all requirements of the Texas Board of Medical Examiners. The Web address is [www.utdocs.org](http://www.utdocs.org).

## Affiliated Medical Services

Affiliated Medical Services (AMS) is a Texas-certified non-profit health corporation formed by the health science center and Baylor College of Medicine. It is the entity that contracts with the Harris County Hospital District to provide physician services from both schools.

## UT Dentists

UT Dentists is the new fee-for-service faculty practice of the UT Dental Branch at Houston. Located in the Dental Branch Building at 6516 M D Anderson Boulevard, the clinic employs Dental Branch faculty members who are not only practicing dentists but also active clinicians, educators and researchers committed to providing state-of-the-art general and specialty dental care. The telephone number for appointments is 713 500 4200.

## UT Health Services

The School of Nursing initiated The University of Texas Health Services - Houston (UTHS-H) in January of 1991. The purpose of the UTHS-H is to provide educational and research opportunities for faculty and students while providing cost-effective, quality ambulatory health care services.

UTHS-H provides services at its Houston clinic location at 7000 Fannin and at its new Pearland clinic. UTHS-H also performs outreach activities in the community through services to community clinics. Services provided include primary care across the life span, health education and radiological and laboratory services. On September 1, 1992, UTHS-H became the provider of employee health care for UTHSC-H. This includes health promotion, disease prevention and occupation-related health activities. Both graduate and undergraduate students from the schools of nursing and public health use the clinic as a clinical practice site.

## 4 Medical Services Research and Development Plan

Source

Angela Hintzel, Finance & Administration

<b>Schedule D-6: MSRD Summary of Operations</b>	
Year Ending August 31, 2006	
<b>Operating Revenues</b>	
Gross Patient Charges	\$489,122,655
Less	
Un-sponsored Charity Care	185,910,119
Contractual Adjustments	162,594,859
Other Unreimbursed Medical Costs	19,532,274
Bad Debt Expense	18,162,194
<b>Net Patient Revenues</b>	<b>102,923,209</b>
Contractual Revenues	80,420,739
Other Operating Revenues	4,081,202
<b>Total Operating Revenues</b>	<b>187,425,150</b>
<b>Operating Expenses</b>	
Faculty Salaries	86,674,810
Staff Salaries	33,459,278
Fringe Benefits	25,365,487
Maintenance and Operations	27,799,395
Professional Liability Insurance	232,430
Travel	1,169,798
Official Functions	800,589
Other Operating Expenses	9,889,018
<b>Total Operating Expenses</b>	<b>185,390,805</b>
<b>Operating Income (Loss)</b>	<b>2,034,345</b>
<b>Nonoperating Revenues (Expenses)</b>	
Investment Income	25,861
Net Increase (Decrease) of Fair Value of Investments	18,411
Other Nonoperating Revenues	190,100
Other Nonoperating Expenses	-
Extraordinary Revenues (Expenses)	-
<b>Net Nonoperating Revenues (Expenses)</b>	<b>234,372</b>
<b>Income (Loss) Before Other Revenues, Expenses, Gains or Losses</b>	<b>2,268,716</b>
Transfers In - Investment Account Transfers from Other Designated	(1,633,385)
Transfers In - Miscellaneous	150,148
Transfers Out - Miscellaneous	(50,000)
Transfers Out - Capital Outlay	(1,678,871)
<b>Change in MSRD Net Assets</b>	<b>(943,392)</b>
<b>Net Assets – September 1, 2005 – As Previously Reported</b>	<b>38,339,278</b>
Restatements	-
<b>Net Assets – September 1, 2005 – as Restated</b>	<b>38,339,278</b>
<b>Ending Net Assets – August 31, 2006</b>	<b>\$37,395,886</b>

# Clinical Affiliates Inpatient Activity 2006

Sources

Andrew Casas, Medical School  
 Mary Frances Fabrizio, LBJ Hospital  
 Abby Mitchell, Medical School

Activity	Site		
	Total	Memorial Hermann	LBJ General
Patient Days	239,249	170,559	68,690
Average Daily Census	655.46	467	188.46

# Harris County Psychiatric Center Clinical Activity 1997-2006

Source

Geri Konigsberg  
 UT Harris County Psychiatric Center

Activity	Visits per fiscal year									
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Average Daily Census	182.0	138.7	145.8	149.3	166.1	189.2	189.8	183.7	171.5	163
Number of Admissions	5,429	5,390	5,263	5,186	5,700	6,135	6,074	6,153	5,654	5,490
Patient Days	66,424	50,631	53,206	54,647	60,614	69,044	69,259	67,248	62,589	59,504
Discharge Days	67,112	50,976	52,784	54,718	60,043	69,009	69,021	67,231	62,863	58,891
Average Length of Stay (days)	12.3	9.4	10.1	10.6	10.6	11.3	11.3	10.9	11.1	10.7
Occupancy	83.8%	72.5%	75.8%	81.6%	87.2%	86.2%	87.4%	88.3%	85.8%	85.4%

# Un-sponsored Charity Care 2006

Sources

Angela Hintzel, Finance & Administration  
 Peggy O'Neill, Dental Branch  
 Rick Sears, UT Harris County Psychiatric Center

- a Definition: Total dollar amount of indigent patient charges (facility charges) provided in hospitals and clinics contracted with or owned, operated, and funded by the health-related institutions during the reporting period.
- b Definition: The total dollar amount of gross patient charges for un-sponsored charity care provided through faculty physician practice plans (i.e., MSRDP) during the reporting period.

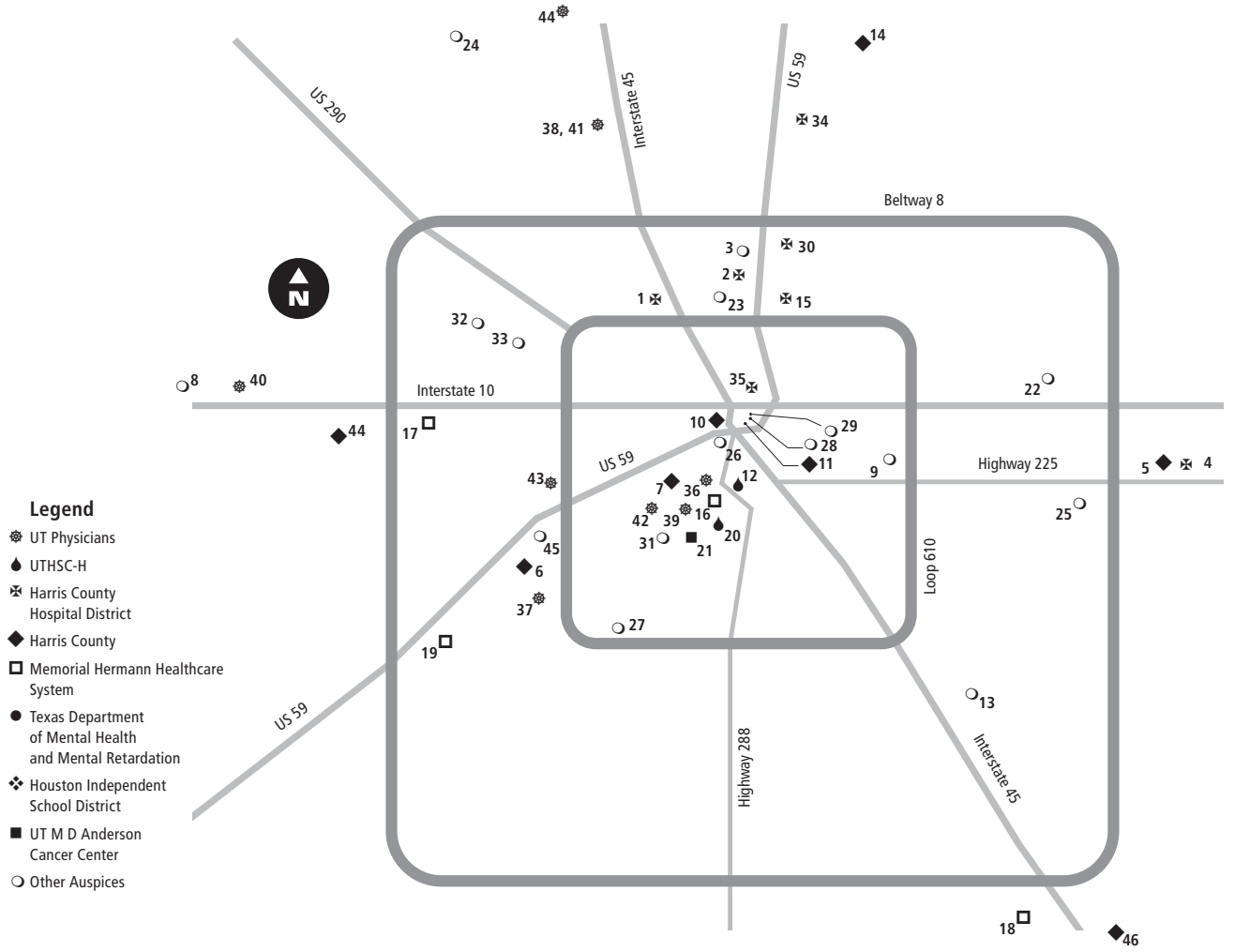
Unit	Fiscal Year 2006
<b>Dental Branch<sup>a</sup></b>	
Main Clinics	\$35,013
Houston Medical Center	563,906
Mobile Dental Van	235,838
Smith Tower – Methodist	80,000
University Dental Center – Memorial Hermann	170,643
<b>UT Harris County Psychiatric Center<sup>a</sup></b>	
MSRDP <sup>b</sup>	185,910,119
<b>Grand Total</b>	<b>\$225,313,571</b>

The Legislative Budget Board defines “un-sponsored charity care” as unreimbursed costs for services to the financially or medically indigent. This definition does not include the costs of contractual adjustments for Medicare or commercial insurance contracts or bad debts for uncollected billed charges to patients who do not qualify for un-sponsored charity care.

# 4 Medical School Outpatient Clinical Sites

Sources

Abby Mitchell, Medical School  
 Diana Browning, Medical School  
 Departmental DMOs



- |  |   |   |  |
|--|---|---|--|
| <p><b>1</b> Acres Home Community Health Center<br/>818 Ringold ✕</p> <p><b>2</b> Aldine Community Health Center<br/>4800 Aldine Mail Route ✕</p> <p><b>3</b> UT Aldine WIC Clinic<br/>12819 Aldine Westfield Road ○</p> <p><b>4</b> Baytown Community Health Center<br/>1602 Garth Road ✕</p> <p><b>5</b> Baytown Health Center<br/>1000 Lee Drive ◆</p> <p><b>6</b> Burnett-Bayland Home Clinic<br/>Harris County Juvenile Detention Center<br/>6500 Chimney Rock Road ◆</p> <p><b>7</b> Children's Protective Services<br/>6300 Chimney Rock Road ◆</p> <p><b>8</b> Delta Boot Camp – Katy<br/>9120 Katy Hockley Road ○</p> <p><b>9</b> Espiritu de Salud Mobile Clinic<br/>7524 Avenue E ○</p> <p><b>10</b> Harris County Juvenile Detention Center<br/>3540 West Dallas ◆</p> <p><b>11</b> Harris County Correctional Facility Annex<br/>1301 Franklin ◆</p> | <p><b>12</b> Harris County Psychiatric Center<br/>2800 S. MacGregor Way ◆</p> <p><b>13</b> Hobby Area WIC Clinic<br/>3827 Broadway Street ○</p> <p><b>14</b> Humble Health Center<br/>1730 Humble Place Drive ◆</p> <p><b>15</b> Lyndon B. Johnson General Hospital<br/>5656 Kelly ✕</p> <p><b>16</b> Memorial Hermann Hospital<br/>6411 Fannin Street □</p> <p><b>17</b> Memorial Hermann Memorial City<br/>921 Gessner Road □</p> <p><b>18</b> Memorial Hermann Southeast Hospital<br/>11800 Astoria Boulevard □</p> <p><b>19</b> Memorial Hermann Southwest Hospital<br/>7600 Beechnut Street □</p> <p><b>20</b> Mental Sciences Institute<br/>1300 Moursund ◆</p> <p><b>21</b> M D Anderson Cancer Center<br/>1515 Holcombe Boulevard ■</p> <p><b>22</b> North Channel WIC Clinic<br/>13457 East Freeway ○</p> <p><b>23</b> Northside Clinic, City of Houston<br/>8523 Arkansas ○</p> | <p><b>24</b> Northwest Assistance Ministries<br/>15555 Kuykendahl Road ○</p> <p><b>25</b> Pasadena Health Center<br/>524 Pasadena Blvd, Suite 1001 ○</p> <p><b>26</b> Planned Parenthood<br/>3601 Fannin Street ○</p> <p><b>27</b> Power Center WIC Clinic<br/>12401 1/2 South Post Oak ○</p> <p><b>28</b> St. Joseph Medical Center<br/>1601 St. Joseph Parkway ✕</p> <p><b>29</b> San Jose Clinic<br/>301 Hamilton ○</p> <p><b>30</b> Settegast Community Health Center<br/>9105 North Wayside ✕</p> <p><b>31</b> Shriners Hospital for Children-Houston<br/>6977 Main Street ○</p> <p><b>32</b> Spring Branch WIC Clinic<br/>8575 Pitner Road ○</p> <p><b>33</b> Spring Branch Community Health Center<br/>9325 Kempwood Drive ○</p> <p><b>34</b> Squatty Lyons Community Health Center<br/>1712 First Street ✕</p> <p><b>35</b> Thomas Street Clinic<br/>2015 Thomas Street ✕</p> | <p><b>36</b> UT Developmental Clinic<br/>7000 Fannin, Suite 2401 ○</p> <p><b>37</b> UT Imaging<br/>UT Physicians Spine Center<br/>West Loop South ✕</p> <p><b>38</b> UT Physicians – Northwest Pedi<br/>Specialty Clinic<br/>17030 Nanes Drive, Suite 208 ✕</p> <p><b>39</b> UT Physicians – UT Professional Bldg.<br/>6410 Fannin Street ✕</p> <p><b>40</b> UT Physicians – Katy<br/>5618 Medical Center Drive, Suite 112 ✕</p> <p><b>41</b> UT Physicians – Northwest<br/>17030 Nanes ✕</p> <p><b>42</b> UT Physicians – Dermatology<br/>6655 Travis, Suite 600 ✕</p> <p><b>43</b> UT Physicians – West Loop<br/>1776 Yorktown, Suite 150 ✕</p> <p><b>44</b> UT Physicians – The Woodlands<br/>1011 Medical Plaza Drive ✕</p> <p><b>45</b> University WIC Clinic<br/>6565 DeMoss Drive ○</p> <p><b>46</b> Youth Village<br/>Harris County Juvenile Detention Center<br/>210 J.W. Mills Drive ◆</p> |
|--|---|---|--|



## 4 Medical School Outpatient Clinical Activity 2006

### Sources

Abby Mitchell, Medical School  
Eileen Scallan, Medical School  
Andrew Casas, Medical School

This table shows outpatient care provided at the sites shown. Absence of data for a given department and clinic indicates no patient activity. Because of the absence of a consistent method of quantifying patient activity, this table is not comprehensive; rather, it is a compilation of the best available information.

Department or Service	Affiliated Hospital Clinics				Community Health Centers/HCHD				
	UT Physicians	LBJ	MSI	UT MDACC	Acres Homes	Aldine	Baytown	Settegast	Lyons
Breast Clinic		1,874							
Clinical Research Center									
Correctional Medicine									
Dermatology	12,187	3,304		1,522					
Emergency Medicine		68,289							
Family & Community Medicine	12,856				41,083	43,920	33,809	44,155	9,191
Internal Medicine	35,628	26,081		1,134					
Neurology	7,930	1,488							
Neurosurgery	3,570								
Obstetrics & Gynecology	27,629	18,123							
Ophthalmology		7,674			5,458			5,328	
Orthopaedic Surgery	9,145	8,677							
Otolaryngology	6,237	3,291							
Oral Surgery		2,716							
Pediatrics	31,451	12,189							
Physical Medicine									
Plastic Surgery	4,097	1,773							
Psychiatry			8,104						
Surgery	6,205	4,842							
Thoracic & Cardiovascular									
Urology		3,049							
<b>Grand Total</b>	<b>156,935</b>	<b>163,370</b>	<b>8,104</b>	<b>2,656</b>	<b>46,541</b>	<b>43,920</b>	<b>33,809</b>	<b>49,483</b>	<b>9,191</b>

a Represents a combined total for both UTHSC-H and Baylor College of Medicine.

Department or Service	Community Health Centers/HCHD				Total
	Thomas Street	WIC Clinic	Juvenile Det Ctr	Other Sites	
Breast Clinic					<b>1,874</b>
Clinical Research Center				4,441	<b>4,441</b>
Correctional Medicine				65,571	<b>65,571</b>
Dermatology				1,060	<b>18,073</b>
Emergency Medicine				52,283	<b>120,572</b>
Family & Community Medicine	26,020 <sup>a</sup>			2,824	<b>187,838</b>
Internal Medicine					<b>62,843</b>
Neurology				343	<b>9,761</b>
Neurosurgery					<b>3,570</b>
Obstetrics & Gynecology				2,494	<b>48,246</b>
Ophthalmology				18,186	<b>36,646</b>
Orthopaedic Surgery				12,217	<b>30,039</b>
Otolaryngology				318	<b>9,846</b>
Oral Surgery					<b>2,716</b>
Pediatrics		124,517	5,029	18,705	<b>191,891</b>
Physical Medicine				7,878	<b>7,878</b>
Plastic Surgery				205	<b>6,075</b>
Psychiatry					<b>8,104</b>
Surgery				4,227	<b>15,274</b>
Thoracic & Cardiovascular				1,444	<b>1,444</b>
Urology				5,080	<b>8,129</b>
<b>Grand Total</b>	<b>26,020</b>	<b>124,517</b>	<b>5,029</b>	<b>197,276</b>	<b>840,831</b>

## 4 Dental Branch Clinical Activity: Visits 1997-2006

Source  
Peggy O'Neill  
Dental Branch

This table represents the number of patient visits recorded at Dental Branch clinics during the period specified. It is not a patient head count; i.e., one patient may make many visits, each of which is counted in the totals below.

Sites	Visits per fiscal year									
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
<b>Main Campus</b>	<b>68,587</b>	<b>72,689</b>	<b>58,670</b>	<b>58,173</b>	<b>57,957</b>	<b>56,153</b>	<b>54,346</b>	<b>55,139</b>	<b>58,567</b>	<b>54,637</b>
<b>Outreach</b>										
Bering Dental Center	1,239	1,374	1,737	1,269	1,411	1,098	1,788	543	859	533
Brownsville	975	1,272	754	1,162	839					
Eastwood Clinic						720	981			
Goodwill										
Harris County Health Department	165			738	682	490	490	724	577	387
Houston Medical Center	4,064	6,437	4,121	3,031	4,058	4,377	4,703	8,058	4,907	4,666
Laredo	4,084	3,232	771	3,141	2,332					
Mobile Dental Van				1,077	657			2,118	2,540	1,639
Northwest Assistance Ministries						118				
Richmond State School	27	46	17	28	35	23	32	27	5	
Rusk Elementary	1,047	1,143	470	366	421	1,204	682			
San Jose Clinic				218	203	125	93	125	112	101
Smith Tower						3,354	3,032	2,076	2,555	3,022
Texas Department of Corrections										
University Dental Center	1,687	4,700	5,154	4,571	4,897	4,709	4,564	3,992	6,419	4,040
Veteran's Administration				196	184	106	126	132	142	126
<b>Outreach Total</b>	<b>12,049</b>	<b>16,830</b>	<b>13,024</b>	<b>15,797</b>	<b>15,719</b>	<b>16,324</b>	<b>16,491</b>	<b>17,795</b>	<b>18,116</b>	<b>14,514</b>
<b>Hospitals</b>										
Ben Taub	10,125	10,328	10,976	10,476	10,621	10,503	10,713	11,132	10,824	9,960
Lyndon B. Johnson	4,431	4,963	4,561	4,546	4,666	1,334	4,759	4,517	1,587	2,525
UT M D Anderson	221					401		416		
Memorial Hermann	5,709	4,282	511	543	492	2,592	956	880	1,233	908
Methodist	1,240	1,488	1,142	1,265	1,198	76	102	39	33	30
St Luke's						1	2			
Texas Children's						11	10	12	5	
Texas Institute of Rehabilitation and Research						29	26	10	14	
Veteran's Administration	320		3,111	3,422	2,666	3,775	3,699	3,635	6,487	3,378
<b>Hospital Total</b>	<b>22,046</b>	<b>21,061</b>	<b>20,301</b>	<b>20,252</b>	<b>19,643</b>	<b>18,722</b>	<b>20,267</b>	<b>20,638</b>	<b>20,183</b>	<b>16,801</b>
<b>Grand Total</b>	<b>103,921</b>	<b>111,954</b>	<b>91,995</b>	<b>94,222</b>	<b>93,319</b>	<b>91,199</b>	<b>91,104</b>	<b>93,572</b>	<b>96,866</b>	<b>85,952</b>

# Dental Branch Clinical Activity: Treatments 1997-2006

Source  
Peggy O'Neill  
Dental Branch

This table represents the number of patient treatments recorded at Dental Branch clinics during the period specified. It is not a count of the number of patients treated; i.e., one patient may receive many treatments, each of which is counted in the total below.

Sites	Treatments per fiscal year									
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
<b>Main Campus</b>	<b>85,364</b>	<b>161,710</b>	<b>134,339</b>	<b>125,226</b>	<b>100,845</b>	<b>127,207</b>	<b>128,686</b>	<b>134,675</b>	<b>142,171</b>	<b>131,477</b>
<b>Outreach</b>										
Bering Dental Center	1,980	2,140	2,483	3,013	3,133	1,467	1,491	909	343	327
Brownsville	4,542	5,354	1,162	611	1,004					
Eastwood Clinic						1,307	1,690			
Goodwill										
Harris County Health Department	673			1,476	1,206	866	1,390	2,131	1,836	1,178
Houston Medical Center	12,506	34,132	20,059	23,402	27,119	31,257	39,262	46,889	42,088	59,446
Laredo	11,390	11,479	2,552	10,134	9,747					
Mobile Dental Van				1,660	1,499			4,943	6,497	4,175
Northwest Assistance Ministries						321				
Richmond State School	276	265	354	145	176	140	175	309	20	
Rusk Elementary	1,831	1,887	775	583	812	2,549	1,324			
San Jose Clinic				872	783	482	216	238	238	332
Smith Tower						4,965	5,479	4,432	4,061	4,083
Texas Department of Corrections										
University Dental Center	1,198	8,130	8,286	7,043	7,581	11,579	11,053	9,238	12,230	10,861
Veteran's Administration				784	715	412	254	386	379	309
<b>Outreach Total</b>	<b>34,396</b>	<b>63,387</b>	<b>35,671</b>	<b>49,723</b>	<b>53,775</b>	<b>55,345</b>	<b>62,334</b>	<b>69,475</b>	<b>67,692</b>	<b>80,711</b>
<b>Hospitals</b>										
Ben Taub	12,691	12,945	12,271	12,516	12,669	12,528	12,779	13,975	12,932	11,236
Lyndon B. Johnson	9,294	10,409	8,623	8,795	8,864	2,535	9,041	8,963	1,147	1,147
UT M D Anderson	402					916		813		
Memorial Hermann	7,434	5,576	665	698	630	3,370	4,780	2,822	4,500	3,530
Methodist	13,866	16,639	11,607	11,723	11,919	760	510	39	33	30
St. Luke's						12	10			
Texas Children's						77	50	62	5	
TIRR						35	34	12	14	
Veteran's Administration	1,155		4,726	4,939	4,422	6,260	6,135	5,987	10,338	8,840
<b>Hospital Total</b>	<b>44,842</b>	<b>45,569</b>	<b>37,892</b>	<b>38,671</b>	<b>38,504</b>	<b>26,493</b>	<b>33,339</b>	<b>32,673</b>	<b>28,969</b>	<b>24,783</b>
<b>Grand Total</b>	<b>164,602</b>	<b>270,666</b>	<b>207,902</b>	<b>213,620</b>	<b>193,124</b>	<b>209,045</b>	<b>224,359</b>	<b>236,823</b>	<b>238,832</b>	<b>236,971</b>

## 4 UT Health Services – Houston 1997-2006

Source

Thomas Mackey, UT Health Services

a Effective September 1, 1999, student health care services were transferred to the Medical School clinic.

b Number of office visits where a charge document is created.

c TB screenings account for total TB skin tests given and read outside of the UT Health Services clinic.

d Number of patients seen for other reasons (i.e., records, lab results, flu shots).

e These data are only available for FYs 1998-2000.

Activity	Activity per fiscal year									
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
<b>Student Visits<sup>a</sup></b>										
School of Health Information Sciences	13	7	5							
Dental Branch	551	620	673							
Graduate School of Biomedical Sciences	533	507	716							
Medical School	268	17	4							
School of Nursing	601	517	526							
School of Public Health	665	643	575							
<b>Total Student Visits</b>	<b>2,637</b>	<b>2,311</b>	<b>2,499</b>							
<b>Employee Visits</b>	1,054	1,093	1,011	3,273	5,073	4,405	4,119	5,327	3,742	2,438
<b>Private Patient Visits</b>	4,626	4,722	5,720	3,893	5,842	5,823	6,154	6,940	5,490	7,651
<b>Total Visits<sup>b</sup></b>	<b>8,317</b>	<b>8,126</b>	<b>9,230</b>	<b>7,166</b>	<b>10,915</b>	<b>10,228</b>	<b>10,273</b>	<b>12,267</b>	<b>9,232</b>	<b>10,089</b>
<b>TB Screenings<sup>c, e</sup></b>		1,951	1,914	1,534						
<b>Other Encounters<sup>d, e</sup></b>		4,324	2,038	3,756						
<b>Total Visits/Encounters</b>	<b>10,954</b>	<b>14,401</b>	<b>13,182</b>	<b>12,456</b>	<b>10,915</b>	<b>10,228</b>	<b>10,273</b>	<b>12,267</b>	<b>9,232</b>	<b>10,089</b>