

## ATTACHMENT F-2

### Strategic Directions through 2013

### Strategic Plan Projections -- Education & Research -- DENTAL BRANCH

*incremental revenues and expenditures related to plan objectives*

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<b>REVENUES</b>							
Local Income							
Tuition revenue attributable to higher enrollments	\$247,535	\$242,700	\$218,403	\$106,784	\$218,753	\$218,753	\$155,305
Annual Indirect Cost Recovery attributable to new faculty grants	\$28,991	\$77,308	\$144,953	\$183,607	\$231,925	\$299,569	\$396,205
Infrastructure & Operations formula funding increases		\$1,517,271	\$1,517,271	\$2,290,262	\$2,290,262	\$1,440,190	\$1,440,190
Research grant awards (105% of expend. below; per historical trends)	\$120,579	\$321,543	\$602,894	\$763,666	\$964,630	\$1,245,981	\$1,647,910
Development/philanthropic/redirected/State/UT System funds	\$4,314,963	\$3,011,967	\$1,761,542	\$0	\$2,435,439	\$4,042,177	\$2,266,167
<b>Total Revenues</b>	<b>\$4,712,068</b>	<b>\$5,170,790</b>	<b>\$4,245,063</b>	<b>\$3,344,319</b>	<b>\$6,141,010</b>	<b>\$7,246,670</b>	<b>\$5,905,776</b>
<b>EXPENSES</b>							
Increased educational costs attributable to higher enrollments	\$1,750,140	\$2,380,190	\$1,994,260	\$1,061,293	\$2,345,457	\$2,392,366	\$1,501,670
Admin. Infrastructure expenses (attributable to incr. students and faculty) <sup>2</sup>	\$118,916	\$145,931	\$117,661	\$57,552	\$148,682	\$160,001	\$106,492
Research expenses (from Attachments C-1 through C-7; 95% of awards)	\$114,837	\$306,232	\$574,185	\$727,301	\$918,696	\$1,186,648	\$1,569,438
New faculty salaries (base addition) <sup>3,4</sup>	\$628,175	\$538,436	\$358,957	\$89,739	\$628,175	\$807,654	\$628,175
New faculty start-up packages (one time addition) <sup>5</sup>	\$2,100,000	\$1,800,000	\$1,200,000	\$300,000	\$2,100,000	\$2,700,000	\$2,100,000
<b>Total Expenses</b>	<b>\$4,712,068</b>	<b>\$5,170,789</b>	<b>\$4,245,062</b>	<b>\$2,235,884</b>	<b>\$6,141,010</b>	<b>\$7,246,670</b>	<b>\$5,905,776</b>
<b>Grand Total Surplus/(Deficit)<sup>6</sup></b>	<b>(\$0)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,108,435</b>	<b>(\$0)</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> UTHSC-H's current ICR rate = 49.5%. Amounts here represent 60% of the 85% recovery remaining after the 15% infrastructure set aside. The remaining 40% of the 85% goes to administration.

<sup>2</sup> Acknowledges that schools also have increased administrative costs related to additional students and faculty. Estimate is based on 5% of total educational and new faculty salary costs.

<sup>3</sup> Does not make any assumptions that new research faculty will cover a portion of their salaries through grant funding.

<sup>4</sup> Uses FY 2005 Average Associate Professor salary \* 5% for the DB. \$89,739 5% represents the increase from FY 2004 budgeted Assoc Prof salaries to the FY 2005 average.

<sup>5</sup> Per Dr. Flaitz's email dated 4/6/06; DB faculty start-up packages will average \$300,000.

<sup>6</sup> Any deficit must be covered by either reallocation from existing funds (see Attachments E-1 and E-2); Development/philanthropic funds; and/or increases in traditional revenue streams.