

## ATTACHMENT F-7

### Strategic Directions through 2013

### Strategic Plan Projections -- Education & Research -- SCHOOL OF PUBLIC HEALTH

*incremental revenues and expenditures related to plan objectives*

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<b>REVENUES</b>							
Local Income							
Tuition revenue attributable to higher enrollments	\$283,650	\$283,650	\$283,650	\$283,650	\$283,650	\$283,650	\$283,650
Annual Indirect Cost Recovery attributable to new faculty grants	\$0	\$44,547	\$200,462	\$467,744	\$779,574	\$1,113,677	\$1,470,053
Infrastructure & Operations formula funding increases		\$795,793	\$795,793	\$262,612	\$262,612	\$248,685	\$248,685
Research grant awards (105% of expend. below; per historical trends)	\$0	\$185,282	\$833,769	\$1,945,460	\$3,242,433	\$4,632,048	\$6,114,303
Development/philanthropic/redirected/State/UT System funds	\$483,060	\$538,579	\$1,849,669	\$2,078,584	\$1,424,817	\$1,944,414	\$1,534,384
<b>Total Revenues</b>	<b>\$766,710</b>	<b>\$1,847,850</b>	<b>\$3,963,342</b>	<b>\$5,038,049</b>	<b>\$5,993,085</b>	<b>\$8,222,473</b>	<b>\$9,651,075</b>
<b>EXPENSES</b>							
Increased educational costs attributable to higher enrollments	\$730,200	\$744,804	\$759,700	\$774,894	\$790,392	\$806,200	\$822,324
Admin. Infrastructure expenses (attributable to incr. students and faculty) <sup>2</sup>	\$36,510	\$51,019	\$74,727	\$75,487	\$71,669	\$86,238	\$87,044
Research expenses (from Attachments C-1 through C-7; 95% of awards)	\$0	\$176,459	\$794,065	\$1,852,819	\$3,088,032	\$4,411,474	\$5,823,146
New faculty salaries (base addition) <sup>3,4</sup>	\$0	\$275,568	\$734,849	\$734,849	\$642,993	\$918,561	\$918,561
New faculty start-up packages (one time addition) <sup>5</sup>	\$0	\$600,000	\$1,600,000	\$1,600,000	\$1,400,000	\$2,000,000	\$2,000,000
<b>Total Expenses</b>	<b>\$766,710</b>	<b>\$1,847,850</b>	<b>\$3,963,342</b>	<b>\$5,038,049</b>	<b>\$5,993,086</b>	<b>\$8,222,473</b>	<b>\$9,651,075</b>
<b>Grand Total Surplus/(Deficit)<sup>6</sup></b>	<b>(\$0)</b>	<b>\$0</b>	<b>(\$0)</b>	<b>\$0</b>	<b>(\$0)</b>	<b>\$0</b>	<b>\$0</b>

<sup>1</sup> UTHSC-H's current ICR rate = 49.5%. Amounts here represent 60% of the 85% recovery remaining after the 15% infrastructure set aside. The remaining 40% of the 85% goes to administration.

<sup>2</sup> Acknowledges that schools also have increased administrative costs related to additional students and faculty. Estimate is based on 5% of total educational and new faculty salary costs.

<sup>3</sup> Does not make any assumptions that new research faculty will cover a portion of their salaries through grant funding.

<sup>4</sup> Uses FY 2005 Average Assoc. Professor salary for SPH \* 5%. \$91,856 5% represents the increase from FY 2004 budgeted Assoc Prof salaries to the FY 2005 average.

<sup>5</sup> Per David Carnahan email dated 3/30/06; SPH faculty start-up packages average \$200,000.

<sup>6</sup> Any deficit must be covered by either reallocation from existing funds (see Attachments E-1 and E-2); Development/philanthropic funds; and/or increases in traditional revenue streams.