

ATTACHMENT F-9

Strategic Directions through 2013

Strategic Plan Projections -- Education & Research -- GENERAL ADMINISTRATION

incremental revenues and expenditures related to plan objectives

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
REVENUES							
Local Income							
Annual Indirect Cost Recovery attributable to new faculty grants	\$133,783	\$521,088	\$1,206,462	\$1,987,594	\$2,749,225	\$3,482,946	\$4,183,990
Indirect Cost Recovery 15% infrastructure set aside	\$59,022	\$229,892	\$532,263	\$876,880	\$1,212,893	\$1,536,594	\$1,845,878
Research formula increases (per current projections)		\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Development/philanthropic/redirected/State/UT System funds	\$6,204,422	\$18,709,437	\$17,530,558	\$16,261,673	\$15,677,410	\$14,774,295	\$13,549,343
Total Revenues	\$6,397,227	\$19,610,417	\$19,419,283	\$19,276,147	\$19,789,528	\$19,943,835	\$19,729,211
EXPENSES							
Merit faculty and staff salary increases (3% annually)		\$10,000,000	\$10,300,000	\$10,609,000	\$10,927,270	\$11,255,088	\$11,592,741
Admin. Infrastructure expenses (attributable to incr. students and faculty) ²	\$1,797,227	\$2,525,417	\$2,519,283	\$2,067,147	\$2,137,258	\$2,088,747	\$1,536,470
Manage deferred maintenance	\$3,300,000	\$3,300,000	\$3,300,000	\$3,300,000	\$3,300,000	\$3,300,000	\$3,300,000
Manage IT needs (increase to base budget)	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000
New facilities expenses - unbudgeted ³		\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
Philanthropic Program							
Staff additions (base; for duration of campaign)		\$300,000					
Cultivation events (base; for duration of campaign)		\$75,000					
Increased travel budget (base; for duration of campaign)		\$35,000					
Campaign materials (base; for duration of campaign)		\$75,000					
End of Program Gala (time frame TBD; estimated at 5 years from launch)					\$125,000		
Total Expenses	\$6,397,227	\$19,610,417	\$19,419,283	\$19,276,147	\$19,789,528	\$19,943,835	\$19,729,211
Grand Total Surplus/(Deficit)⁴	(\$0)	(\$0)	\$0	\$0	\$0	\$0	\$0

¹ UTHSC-H's current ICR rate = 49.5%. Amounts here represent 40% of the 85% recovery remaining after the 15% infrastructure set aside. The remaining 60% of the 85% goes back to the school/unit.

² includes: OSP, EH&S, Tech Transfer, Payroll, HR, Student Financial Aid, Registrar, PAF, Accounting, Budget, and IT. Estimate is based on 22.85% of total educational costs. For the purpose of this exercise the 22.85% was applied against increased educational costs of new students (Attachment A-4) and new faculty salaries (Attachment E-1).

³ includes: annual debt service for the Replacement Research Facility. Figures DO NOT include unbudgeted utility costs for this facility, nor do they include debt service and future utility costs associated with the new Dental Branch Building, UT Research Park Building 1 (to house neurosciences) or any other upcoming UTHSC-H building.

⁴ Any deficit must be covered by either reallocation from existing funds (see Attachments E-1 and E-2); Development/philanthropic funds; and/or increases in traditional revenue streams.